MENUALASKA

The Case for Menuing More Seafood | RESTAURANT CONSUMER STATS 2016





THERE'S NEVER BEEN A BETTER TIME TO MENU SEAFOOD

Consumers want to eat healthier when dining out, without sacrificing flavor and nothing meets this demand better than seafood from Alaska. With its wild, natural and sustainable attributes, Alaska seafood is the perfect canvas for chefs to showcase their talents, create profitable menu items and deliver superior flavor.

Plus the Alaska Seafood Marketing Institute (ASMI) provides you with the latest consumer preference data regarding seafood at chain restaurants. To learn who the seafood customer is today and how Alaska seafood makes the menu more effective for you, read on.

THE FISH AND SEAFOOD CONSUMER

In any given month 62% of consumers are eating fish/seafood at casual dining restaurants; nearly half of consumers at fast food restaurants.

| FISH/SEAFOOD | CONSUMPT | ION FREQUE | NCY BY CHA | AIN I YPE | |
|------------------------|-----------|-------------|-----------------------|---------------|-------------------------|
| In a typical month | Fast Food | Fast Casual | Family-Style Chain | Casual Dining | 016 |
| Consumed at least once | 47% | 40% | 43% | 62% | Source: Datassential 20 |

TASTE AND HEALTH DRIVES SEAFOOD CONSUMPTION ACROSS ALL RESTAURANTS

| STATEMENT AGREEMENT BY SEGMENT (WEEKLY VISITATION) | Fast Food | Fast Casual | Casual Dining |
|--|--------------|-------------|---------------|
| | | | |
| I eat fish/seafood because I like the way it tastes | 53% | 57% | 57% |
| I would eat more fish/seafood if it were more affor | dable 43% | 46% | 46% |
| I try to eat healthy whenever I can | 42% | 51% | 49% |
| I eat fish/seafood because it's good for me | 41% | 49% | 50% |
| l wish fast food restaurants would offer more fish/seafood variety | 40% | 49% | 49% |
| I like to try new foods | 39% | 47% | 47% |
| I would order more fish/seafood at restaurants if I knew where it came from | 35% | 42% | 44% |
| I eat more fish/seafood than I used to | 33% | 44% | 48% |
| l am an adventurous eater | 31% | 42% | 44% |
| I trust the restaurant to select fish/seafood varietie that I'll like | s 28% | 36% | 40% |
| I prefer to eat organic foods when I have the chang | ce 27% | 38% | 40% |
| I don't really care to know much about the fish/seafo | od l eat 17% | 24% | 29% |
| | | | |

72% OF CONSUMERS who eat more seafood than 2 years ago do so

for health reasons.

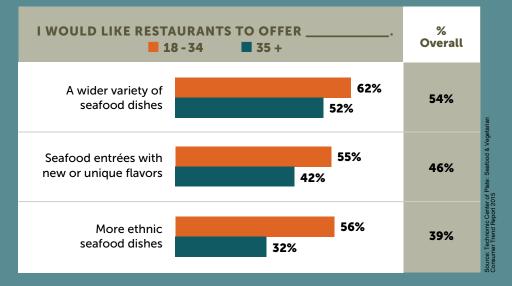
Source: Technomic Center of Plate: Seafood & Vegetaria Consumer Trend Report 2015

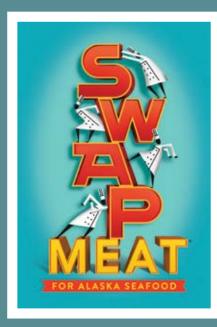
50% CONSUMERS

who eat more seafood than 2 years ago do so in lieu of eating meat.

OFFER A WIDER VARIETY OF SEAFOOD MENU ITEMS TO DRIVE TRAFFIC AND SALES

Many consumers, particularly younger consumers, demand that restaurants offer a wider variety of seafood items, including dishes featuring unique or ethnic flavors. 54% of all consumers want a wider variety of seafood dishes, 62% for Millennials.





To learn about the many ways to SWAP Meat[®] visit wildalaskaseafood.com

OF SEAFOOD CONSUMERS

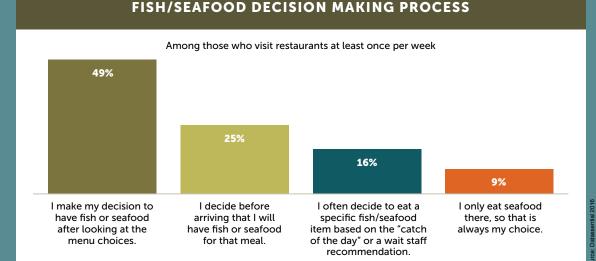
believe seafood is just as filling as meat.

Source: Technomic Center of Plate: Seatood & V

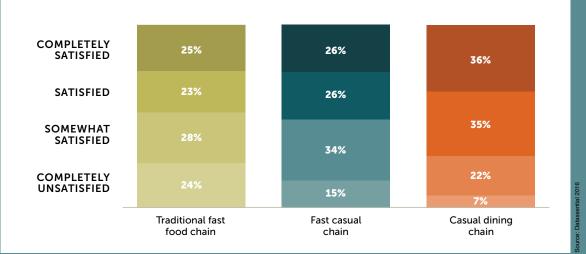
The Fish and Seafood Consumer

PROMOTING FISH/SEAFOOD ON THE MENU HOLDS THE POWER

> For most consumers, ordering decisions are made at the restaurant.



SATISFACTION WITH CURRENT FISH/SEAFOOD OFFERINGS



Yet, few consumers are truly satisfied with chain seafood offerings.

WRAP IT. BOWL IT. THEY WILL TRY IT.

Classic seafood entrees are great, but wowing your customer base takes innovation. Menu modernization paired with the draw of sustainable and wild Alaska seafood is powerful.

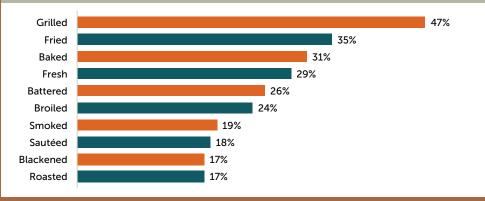
For entrees, appetizers and tacos, fish/seafood is the #1 protein that consumers would like to see more of—at all types of restaurants.

| CONSUMERS | | Fast | Fast | Casual |
|----------------------|--|--------------------------|--------------------------|--------------------------|
| LIKE TO SEE | | Food | Casual | Dining |
| ENTREES | fish/seafood | 7.1 | 7.7 | 8.4 |
| | chicken | 6.5 | 6.3 | 5.6 |
| | beef | 4.6 | 5.4 | 5.1 |
| SANDWICHES/ WRAPS | fish/seafood chicken beef | 4.9 5.7 4.1 | 5.5 5.6 4.9 | 4.9 5.1 4.1 |
| SALADS | fish/seafood | 3.8 | 4.4 | 4.8 |
| | chicken | 5.2 | 5.6 | 5.1 |
| | beef | 2.5 | 2.8 | 2.7 |
| APPETIZERS | fish/seafood | 5.7 | 5.4 | 6.6 |
| | chicken | 5.2 | 4.9 | 4.5 |
| | beef | 3.6 | 3.6 | 3.9 |
| SOUPS | fish/seafood | 2.7 | 3.1 | 3.8 |
| | chicken | 2.9 | 3.3 | 2.8 |
| | beef | 2.5 | 2.6 | 2.4 |
| TACOS | fish/seafood | 4.6 | 4.6 | 4.9 |
| | chicken | 4.5 | 3.8 | 4.1 |
| | beef | 4.6 | 4.0 | 4.1 |

GRILL IT. FRY IT. THEY WILL BUY IT.

Consumers across the board are looking for grilled seafood when it comes to dining out, followed by fried seafood.

TOP 10 FISH/SEAFOOD DESCRIPTORS DRIVING ORDERING BEHAVIOR



There's a clear preparation distinction by segment for what's on the menu. This presents a great opportunity for Fast Food to incorporate grilled fish sandwiches.

TOP 10 FISH/SEAFOOD ENTRÉE PREPARATION METHODS

| FAST FOOD Method/Penetration % | | FAST CASUAL Method/Penetration % | | CASUAL DINING Method/Penetration % | |
|-----------------------------------|------|-------------------------------------|-----|---------------------------------------|-----|
| Tota d | 770/ | Callerd | 70% | Culleral | 50% |
| Fried | 37% | Grilled | 30% | Grilled | 50% |
| Sautéed | 20% | Sautéed | 17% | Fried | 46% |
| Grilled | 15% | Roasted | 14% | Sautéed | 41% |
| Breaded | 10% | Seared | 11% | Roasted | 24% |
| Battered | 9% | Fried | 9% | Seared | 22% |
| Steamed | 9% | Marinated | 9% | Battered | 20% |
| Deep Fried | 9% | Breaded | 6% | Steamed | 19% |
| Baked | 8% | Battered | 6% | Seasoned | 18% |
| Marinated | 7% | Baked | 6% | Breaded | 16% |
| Smoked | 5% | Toasted | 6% | Baked | 16% |
| | | | | | |

Menu Descriptors and Innovation Make All The Difference

SUSTAINABLE SEAFOOD CAPTURES MILLENNIALS

40% OF 18-34 YEAR OLDS expect restaurants to only offer sustainable seafood.

SUSTAINABLE SEAFOOD is the priority. Alaska has one of the world's few governments that is truly dedicated to sustainability. It's a commitment that dates all the way back to Alaska becoming a state in 1959, when Alaskans wrote sustainability into their Constitution—calling for all fisheries to be sustainably managed. In this way, Alaska promises to provide wild-caught and sustainable seafood for generations to come.

FRESH FLAVOR FROM ALASKA

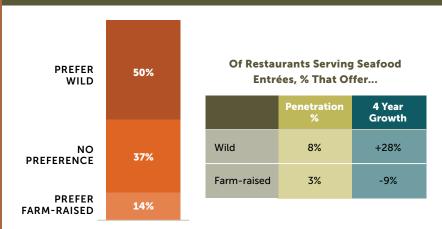
Alaska's brand is tied to freshness...and greatness.



WILD = THE "PRIME" OF SEAFOOD

Restaurants are increasingly aware of the positive perceptions surrounding wild seafood, with specific mentions of it on the rise (vs. mentions of 'farm-raised' which have been falling over time).

SEAFOOD PREFERENCE: WILD VS. FARMED



WILD SEAFOOD-IT'S ALL ABOUT THE TASTE



WILD FISH/SEAFOOD FROM ALASKA

~

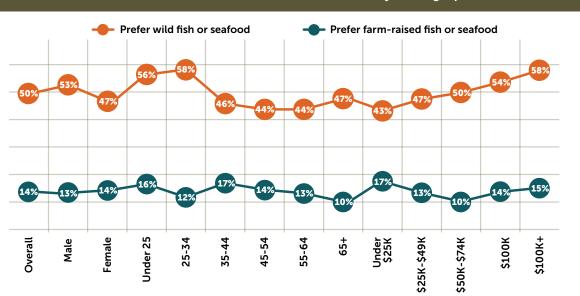
FIVE SPECIES OF SALMON: King, Sockeye, Coho, Keta, Pink

WHITEFISH:

Halibut, Cod, Pollock, Sole/Flounder, Sablefish/Black Cod, Rockfish, Surimi Seafood

SHELLFISH: King, Dungeness and Snow Crab, Scallops, Spot Prawns, Oysters <section-header>

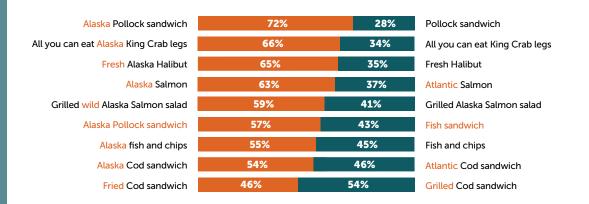
Younger and affluent consumers prefer wild over farmed.



SEAFOOD PREFERENCE: WILD VS. FARMED by demographic

Alaska = A Standout Call-Out On The Menu

PREFERRED MENU ITEM AT CHAIN RESTAURANTS



Consumers are much more likely to order a fish/seafood dish when "Alaska" is included in the Menu Description.

"'Alaska" on menus even extends beyond ordering behavior to include positive perceptions of a venue overall.

MENU SUCCESS IS IN OUR NAME

IMPACT OF "ALASKA" AND ASMI LOGO ON CHAIN MENUS



ALASKA SEAFOOD is the BRAND among proteins on U.S. menus



A battered-cod basket that incorporates "Alaska" and specifies "wild-caught" scores higher for purchase intent.

IMPACT OF "ALASKA" ON MENU ITEMS: EXAMPLE

USE OF "ALASKA" AS A DESCRIPTOR IS POWERFUL AND DRIVES SALES



are more likely to order a fish/seafood dish when the word "Alaska" is used.



| Alaskan Hand-Battere | d Cod Basket | CONCEPT PE | RFORMANC | E |
|----------------------|---|--|---------------------------------------|---------------------------------|
| | Our 100% wild-caught Alaskan cod is freshly prepared, hand-dipped in our classic batter and cooked to golden perfection. | Purchase Intent Uniqueness Frequency Draw | RAW SCORE 56% 25% 19% 51% | RANKING 95 15 85 97 |
| | | | | |
| Pub Battered Co | d Basket | CONCEPT PE | RFORMANC | E |
| Pub Battered Co | d Basket | CONCEPT PE | RFORMANC | E RANKING |
| Pub Battered Co | Our pub battered | CONCEPT PE Purchase Intent | | |
| Pub Battered Co | Our pub battered cod is served with | | RAW SCORE | RANKING |
| Pub Battered Co | Our pub battered | Purchase Intent | raw score | ranking 88 |

A fish sandwich using "Alaska" and "Pollock" scores significantly better than a fish sandwich offering without these descriptors.

IMPACT OF "ALASKA POLLOCK" ON SANDWICH ITEMS: EXAMPLE

| Fish Sandy | vich | CONCEPT PE | RFORMANCI | E | |
|--|---|--|---------------------------------------|--------------------------------|---------------------------|
| - Alar- | Made with a 100% Alaskan Pollock Fish Filet, tangy tartar sauce and shredded lettuce all on a regular bun. | Purchase Intent Uniqueness Frequency Draw | RAW SCORE 48% 20% 18% 39% | RANKING 77 4 72 61 | |
| Fish Sandy | vich | CONCEPT PE | RFORMANC | 1 | |
| | | | RAW SCORE | RANKING | |
| ALL DE LE | Breaded white fish filet with lettuce | Purchase Intent | 36% | 31 | 12016 |
| | and tartar sauce on | Uniqueness | 15% | 1 | Source: Datassential 2016 |
| " the second sec | a small white bun. | Frequency | 18% | 72 | : Data |
| | | Draw | 30% | 13 | 8 |

Alaska = A Standout Call-Out On The Menu

Across all segments, consumers are likely to recommend Alaska Salmon and Alaska Seafood over nearly every other protein tested.

| PROMOTERS BY SEGMENT (WEEKLY VISITATION) | Fast Food | Fast Casual | Casual Dining | |
|---|-----------|-------------|---------------|--------------------------|
| | | | | |
| USDA Prime Sirloin | 44% | 48% | 49% | |
| Alaska Salmon | 43% | 48% | 49% | |
| Alaska Seafood | 43% | 47% | 50% | |
| Angus Beef | 42% | 44% | 46% | |
| New England Seafood | 37% | 44% | 47% | |
| USDA Organic Chicken | 33% | 41% | 44% | |
| Louisiana/Gulf Seafood | 32% | 39% | 40% | |
| Farm-To-Table Pork | 30% | 38% | 39% | |
| Atlantic Salmon | 30% | 37% | 38% | 9 |
| Kobe Beef | 29% | 39% | 40% | al 201 |
| Farmed Seafood | 23% | 32% | 36% | ssent |
| Asian Seafood | 21% | 31% | 30% | ource: Datassential 2016 |

Use of "wild" in combination with "Alaska" makes the greatest impact.



Even without menu photos, a salmon salad that incorporates "wild" and "Alaska" in the description scores higher for purchase intent.

IMPACT OF "WILD" ON MENU ITEMS: EXAMPLE

ALASKA AND WILD TOGETHER— THE HOLY GRAIL OF MENUING SEAFOOD

| Mighty Wild Salmon Salad | CONCEPT PERFORMANCE | | | |
|--|--|--------------------------|----------------------|--|
| | | RAW SCORE | RANKING | |
| A nutrition-rich, potent mix of organic field greens, beets, beans, nuts and more, topped with grilled wild Alaska sockeye salmon. | Purchase Intent Uniqueness Frequency Draw | 34% 33% 17% 37% | 25 42 61 49 | |
| | | | | |
| Balsamic Salmon Salad | CONCEPT PE | RFORMANC | E | |
| Balsamic Salmon Salad | CONCEPT PE | RFORMANC | E RANKING | |



~ PURE WATER/ PRISTINE ENVIRONMENT



The Alaska Seafood Marketing Institute (ASMI) has the tools and resources to make it easy for you to build successful promotions and add customer appeal to your menu.

AVAILABLE RESOURCES

• Chef and waitstaff training

glazed (honey, beer,

teriyaki, etc.)

WORDS

authentic

aromatic

butterv

distinctive

delicate

encrusted

flakev

grilled

beer-battered

- Educational materials
- Recipes
- National and regional consumer trends data
- Training in the selection, handling and uses of all varieties
- of wild Alaska seafood

- Menu concept development
- Turnkey promotions

THAT

TAP INTO THE CRAVEABILITY OF ALASKA SEAFOOD BY USING

APPETIZING DESCRIPTORS ON THE MENU

infused (citrus, etc.)

poached (broth, etc.)

healthy

hearty

rubbed

juicy

savory

seasoned

slow-cooked

smothered

succulent

SELL

savory

subtle

sweet

sustainable

stuffed with

topped with

wild, wild-caught

tender

zesty

velvety

wood-fired

- Photographs and artwork to
- customize your needs
- Ready access to seafood
- marketing consultants
- Directory of Alaska seafood suppliers
- Online marketing assistance

For more information, please contact us at 800-806-2497 or visit www.alaskaseafood.org and www.wildalaskaseafood.com

ALASKA SEAFOOD MARKETING INSTITUTE

U.S. Marketing Office: 150 Nickerson Street, Suite 310, Seattle WA 98109 • 800-806-2497 Administrative Office: 311 N. Franklin St., Suite 200, Juneau, AK 99801 • 800-478-2903



Wild, Natural & Sustainable®